

**2014 DRAFT**

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City of Lancaster, Pennsylvania

**C**onsolidated  
**A**nnual  
**P**erformance and  
**E**valuation  
**R**eport

Prepared for the U.S. Department of Housing and Urban Development (HUD)



**Department of Economic Development and Neighborhood Revitalization**

City of Lancaster, Pennsylvania  
Municipal Building  
120 North Duke Street  
Lancaster, PA 17602

[www.cityoflancasterpa.com](http://www.cityoflancasterpa.com)

**J. Richard Gray, Mayor**

## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Assist Homeless Persons	Homeless	ESG: \$117141	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	25	12	48.00%	25	12	48.00%
Assist Homeless Persons	Homeless	ESG: \$117141	Homeless Person Overnight Shelter	Persons Assisted	100	189	189.00%	100	189	189.00%
Assist Homeless Persons	Homeless	ESG: \$117141	Homelessness Prevention	Persons Assisted	25	10	40.00%	25	10	40.00%
Create Suitable Living Environments	Non-Housing Community Development	CDBG: \$670000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	33567	33567	100.00%	33567	33567	100%

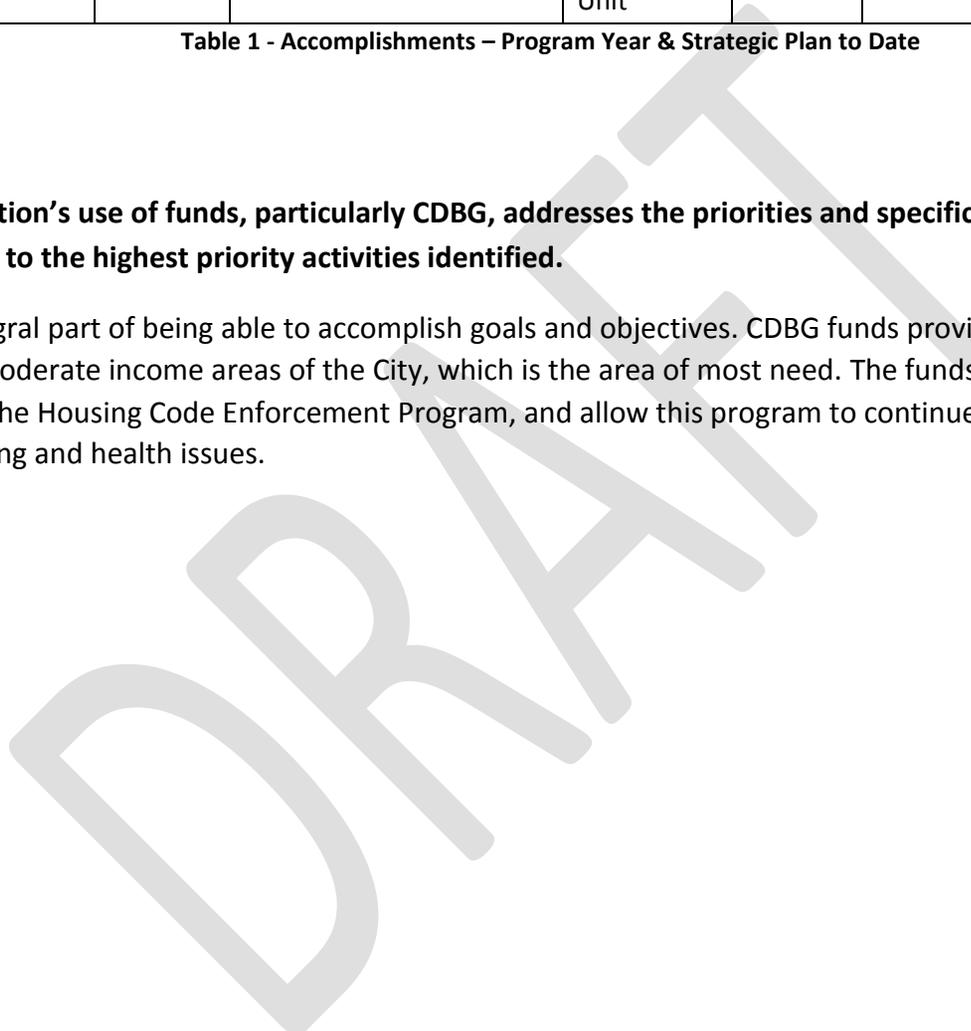
Create Suitable Living Environments	Non-Housing Community Development	CDBG: \$670000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		33567	33567	100.00%
Create Suitable Living Environments	Non-Housing Community Development	CDBG: \$670000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	33567	42472	126.53%	0	42472	100%
Create Suitable Living Environments	Non-Housing Community Development	CDBG: \$670000	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		33567	33567	100.00%
Critical Repair Program	Affordable Housing	CDBG: \$100000	Homeowner Housing Rehabilitated	Household Housing Unit	24	4	16.67%	24	16	66.67%
Economic Development	Non-Housing Community Development	CDBG: \$5000	Other	Other	25	0	0.00%	25	0	0.00%
Housing	Affordable Housing	CDBG: \$505000	Homeowner Housing Rehabilitated	Household Housing Unit	58	0	0.00%	58	36	62.07%
Housing	Affordable Housing	CDBG: \$505000	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	2500	0	0.00%	2500	4538	181.52%
Planning & Administration	Planning & Admin	CDBG: \$252450 / ESG: \$9497	Other	Other	0	0		1	1	100.00%

Removal of Blight	Affordable Housing	CDBG: \$50000	Homeowner Housing Rehabilitated	Household Housing Unit	12	24	200.00%	12	24	200.00%
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**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

CDBG funds are an integral part of being able to accomplish goals and objectives. CDBG funds provide an additional funding source for areas the low and moderate income areas of the City, which is the area of most need. The funds leverage City general fund dollars, specifically for the Housing Code Enforcement Program, and allow this program to continue to operate pro-actively rather than reactively to housing and health issues.



## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG
White	15
Black or African American	6
Asian	5
American Indian or American Native	0
Native Hawaiian or Other Pacific Islander	0
Other Multi-Racial	30
<b>Total</b>	<b>56</b>
Hispanic	30
Not Hispanic	26

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

This data is only collected for programs that serve a direct-benefit clientele. Other programs that provide services on a area-wide basis are not included .

**CR-15 - Resources and Investments 91.520(a)**

**Identify the resources made available**

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG		1,559,992	1,326,814
ESG		126,639	86100

**Table 3 – Resources Made Available**

**Narrative**

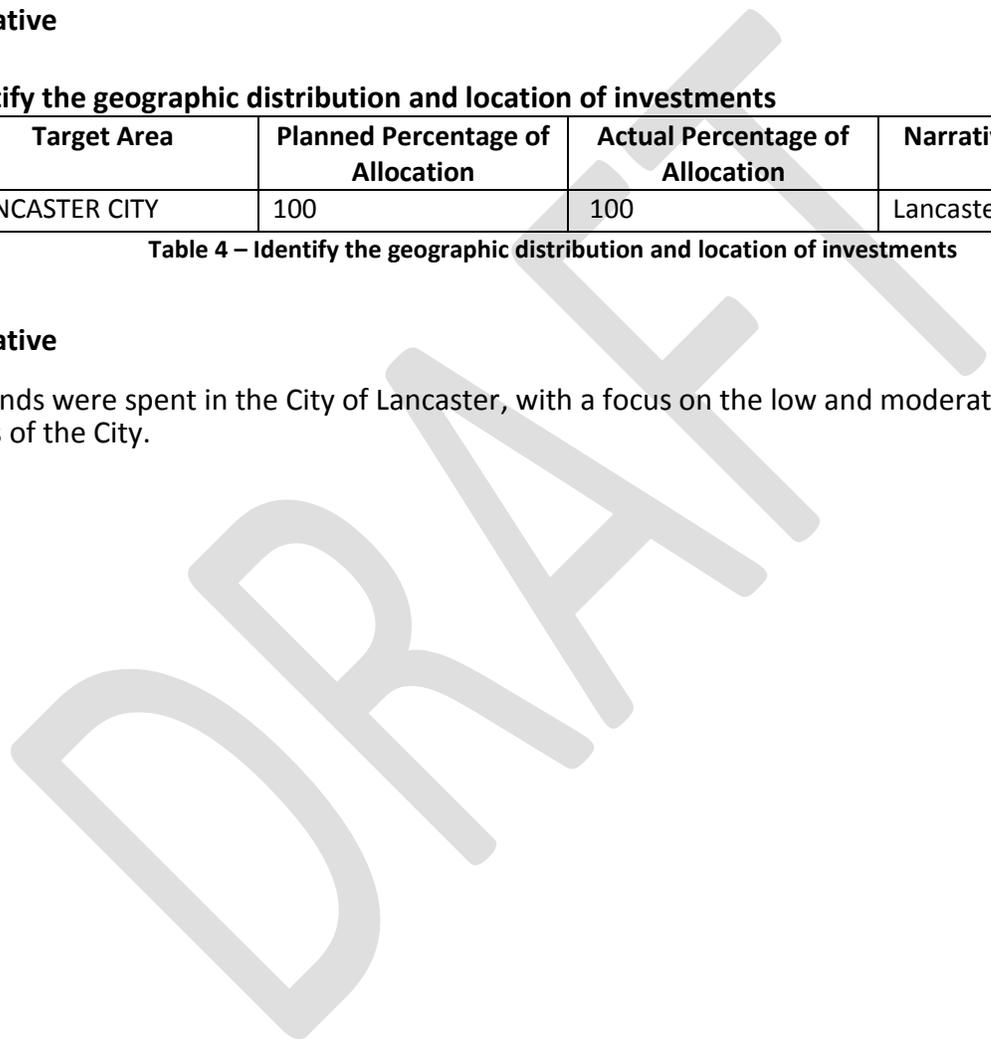
**Identify the geographic distribution and location of investments**

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
LANCASTER CITY	100	100	Lancaster City

**Table 4 – Identify the geographic distribution and location of investments**

**Narrative**

All funds were spent in the City of Lancaster, with a focus on the low and moderate-income areas of the City.



## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

CDBG funds leverage general fund, Pennvest, and other grant and private funds for activities undertaken by the City and by subrecipient agencies.

The matching requirements for ESG funds were passed on to each agency that was awarded ESG funds through a competitive application process. The City of Lancaster utilized CDBG and General Funds to match administration expenses. Tabor Community Services utilized CDBG funds and VA funds as match. Community Action Program's Domestic Violence Services uses funds from the Pennsylvania Coalition Against Domestic Violence and other private donations. All match funds pay for expenses that are eligible under ESG, such as rental and financial assistance, case management and shelter operations.

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## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	0	0
Number of non-homeless households to be provided affordable housing units	0	0
Number of special-needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>0</b>	<b>0</b>

Table 5- Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	50	12
Number of households supported through the production of new units	0	0
Number of households supported through the rehab of existing units	70	44
Number of households supported through the acquisition of existing units	0	0
<b>Total</b>	<b>120</b>	<b>48</b>

Table 6 - Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

Only 12 households were reported as receiving rental assistance, however, a higher number of clients were assisted through Rapid rehousing and Prevention services that didn't need rental assistance through ESG< but may have received assistance through a private funder. Also, these goals reflect only 6 months of ESG programming (contracts began 7/1/14) and there is still 6 months remaining on these contracts which will be reports in the 2015 CAPER.

Also, the number of households supported through rehab of existing units takes into account only projects that were completed during 2014; there were additional rehabs underway.

**Discuss how these outcomes will impact future annual action plans.**

**Include the number of extremely low-income, low-income, and moderate-income persons**

served by each activity where information on income by family size is required to determine the eligibility of the activity.

<b>Number of Persons Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	17	0
Low-income	15	0
Moderate-income	24	0
<b>Total</b>	<b>56</b>	<b>0</b>

**Table 7 – Number of Persons Served**

### **Narrative Information**

Because the City is in a HOME consortium, HOME data is reported in the Lancaster County Redevelopment Authority's CAPER.

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## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

In 2013, Lancaster began its coordinated assessment/single point of entry system known as Community Homeless Assessment and Referral Team (CHART). Lancaster homeless outreach workers engage homeless persons, including those who are unsheltered and chronically homeless. The Community Homeless Outreach Center (CHOC) is a daytime drop-in center for persons experiencing homelessness. The outreach workers regularly visit CHOC, along with coordinated assessment workers. Outreach workers are also trained in how to conduct assessments through the coordinated assessment system.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Lancaster County Coalition to End Homelessness began a Gaps Analysis Committee in late 2014. This committee will review gaps in the service system for homeless individuals. One of the first items that committee is reviewing is the inventory of emergency and transitional housing in relation to the number of persons experiencing homelessness. CHART assessments are also conducted before any individual or family can enter emergency shelter or transitional housing.

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City and County ESG programs work together to ensure funds are used in the most efficient way possible. The first funding priority for both programs is for rapid rehousing. There are currently four rapid rehousing providers in Lancaster. These programs are beginning to work together to share resources, such as landlords and housing locator services. A rental housing database was created during the summer of 2014. This database is accessible via the internet and is available to anyone. Case managers are also able to meet their clients and search for apartments at LHOP's Fair Housing Resource Room, which offers a computer and internet connection.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The CoC works with the Lancaster County Children and Youth Agency (CYA) who established the Independent Living (IL) Unit to ensure that youth aging out of foster care are not discharged into homelessness. The IL Unit offers education and supportive services for ages 16-21. Staff members facilitate weekly groups about daily living skills such as budgeting, employment, and cooking; including an advanced group to address specific needs of older IL youth. Community volunteers mentor youth for ongoing support as they access independent housing. Housing types include independent residences, resource homes, residential settings, and specifically developed IL programs with private community providers. Services provided as they exit care include assistance locating and maintaining housing and job search assistance. The aftercare specialist IL Coordinator locates housing through a number of strategies including identifying resources the youth already have, local affordable housing projects (HDC & Community Basics) and relationships with landlords and realtors. A financial assistance program assists youth in paying for housing until they build savings and maintain budgets. Collaborative stakeholders include Administration of PA Courts, CYA, Guardians Ad Litem, and OCYF, Boys Club and local housing providers.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The Lancaster City Housing Authority (LCHA) is investigating the use of any portion of its Capital Fund Financing Program to undertake capital projects that are not currently funded at an adequate level. Capital projects include window replacement at Farnum Street East. LCHA is also continuing to look for ways to make more units accessible. LCHA allows area agencies to make accessibility improvements to specific units for their clients.

LCHA also continues to purge its waiting list once per year, which opens once every three to four years. LCHA is maximizing Voucher utilization, maintaining a Public Housing vacancy rate of less than 3%, and providing Voucher mobility counseling. LCHA has achieved a “high performer” designation in the Section Eight Management Assessment Program (SEMAP).

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

LCHA holds residential advisory board meetings and has 2 clients in the HCV Homeownership Program.

### **Actions taken to provide assistance to troubled PHAs**

N/A

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Lancaster continues seeking opportunities to provide housing for residents in the City identified to be in need of affordable shelter. The main barriers to overcome in order to meet the under-served need is the limited funds available to address the scarcity of affordable housing, the high cost of land available for development/redevelopment and the fact that there is an extremely limited amount of land available in the City for new construction.

Actions continued during the 2014 program year to address the obstacles to meeting the underserved needs include:

- Housing Rehabilitation of owner-occupied units, lead-paint testing and remediation and historic preservation
- First-time homebuyer programs are administered to help make housing affordable,
- Fair Housing program provided education and mediated issues between landlords and tenants
- Conditions of slums and blight have been eliminated and substandard living conditions have been removed to provide suitable living environments, and
- Public service activities have been undertaken, including crime prevention measures to enhance and Lancaster's neighborhoods and increase access to services.

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City of Lancaster complies with the Federal Lead-based Paint Regulations that went into effect in September of 2000. The City has a policy related to lead-based paint for each housing program funded with CDBG or HOME to ensure compliance with the regulations.

Members of the Department of Economic Development and Neighborhood Revitalization conduct risk assessments and clearance inspections. Certified contractors conduct the lead hazard reduction work. All single-family and rental units rehabilitated with grants from the City's CDBG or HOME Programs must be lead safe.

In July 2010, Lancaster City Council adopted a revised ordinance regarding Lead Poisoning. The revision gives the City more authority for enforcement. If a child under the age of six, or other person, has an elevated blood lead level, identified by a licensed Medical Doctor

(physician) or Childhood Lead Poisoning Prevention Nurse (CLPP), the City has authority to order the owner of any dwelling in which the affected individual resides or visits, to submit a written risk assessment report within in 10 days. If lead hazards are determined to exist in the property, the property owner will receive a violation notice from the City Code Compliance and Inspection Office, ordering the property owner to abate the hazard. The owners must contract work with a Pennsylvania Certified Lead Abatement Contractor, and meet any other applicable State or local requirements. Upon completion of abatement, a clearance examination must be submitted to the City. If a property owner fails to obtain and pass a clearance examination within the pre-determined time schedule, they are subject to a \$500.00 minimum and \$1,000.00 maximum fine. Each day that a violation continues is considered to be a separate offence. The revised ordinance will decrease the amount of time a child, or other affected person, is exposed to lead hazards, and will also require hazards identified by the ordinance, to be abated, severely decreasing the risk of future lead poisonings.

#### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The City intends to reduce the number of persons living below the poverty level by supporting economic development activities for women and minorities and by providing guidance to lower-income persons with the potential to become entrepreneurs. Lancaster, however, continues to focus primarily on the provision of additional affordable housing for its residents through either new construction or rehabilitation, the installation of court-mandated ADA pedestrian ramps on curbs throughout the City for the benefit of persons with physical disabilities, and the reduction of crime that predominantly affects low- and moderate-income individuals and families in Lancaster's many neighborhoods.

The City's homeless programs have adopted the performance measures and outcomes of the local continuum of care, which are based on HUD's standards for performance of CoC programs. One of the measures is "Every year, 20% of adults exiting the program will have increased income at the time of the program exit versus entry." An increase of income, along with other services, such as budgeting and case management, will assist the client to achieve self-sufficiency and raise themselves out of poverty.

#### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

During 2014, the Department of Economic Development and Neighborhood Revitalization assisted with many efforts to overcome gaps in the institutional structure of the service delivery system in the City. These efforts included EDNR representatives belonging to a variety of committees and boards, including:

- Fair Housing Committee
- Lancaster City Alliance

- Lancaster Housing Opportunity Partnership (LHOP)
- Redevelopment Authority of the City of Lancaster
- Lancaster County Coalition to End Homelessness – Leadership Council
- Lancaster County Coalition to End Homelessness – Continuum of Care Planning Committee
- Lancaster County Coalition to End Homelessness – Homeless Service Providers Network
- Lancaster County Behavioral Health & Development Services Advisory Board

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City of Lancaster is a member of the Lancaster County Coalition to End Homelessness. The Coalition is made up of a variety of social service and housing agencies. While the main goal of the coalition is focused on ending homelessness, housing plays a key part in executing that goal. The coalition also allows for partnerships to be built and networking to be done between various agencies.

In 2014, the City collaborated with the Lancaster Housing Opportunity Partnership (LHOP) to submit an application to the Wells Fargo foundation for a planning grant to initiate a community driven planning process in the southwest area of the city. The Lancaster County Planning Commission, Habitat for Humanity, the Boys & Girls Club of Lancaster, and the Lancaster City Alliance were part of the collaborative effort to complete the grant application. Other agencies also partnered with LHOP to support them on this initiative and provide assistance upon approval and implementation of the grant.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

The City continues to support Lancaster Housing Opportunity Partnership and their Fair Housing and Housing Resource programs.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

Lancaster's CAPER summarizes the accomplishments of the City's Community Development Block Grant Program and Emergency Solutions Grant Program for the year ending December 31, 2014. The City of Lancaster published a Notice in the Lancaster Intelligencer Journal and on the City of Lancaster's website on March 4, 2014 (see Attachment 1) announcing that its Consolidated Annual Performance Evaluation Report (CAPER) was available for review in the office of the City Department of Economic Development and Neighborhood Revitalization at Lancaster City Hall, 120 North Duke Street, and on the City's website at [www.cityoflanasterpa.com](http://www.cityoflanasterpa.com). The public comment period for the 2014 CAPER was March 4 to March 20, 2014. No comments were received.

The March 4, 2014 newspaper Notice also announced that Lancaster's 2014 Performance Public Meeting would be conducted at 4:00 p.m. on March 16, 2014 at the Lancaster City Hall, 120 N. Duke Street, Lancaster PA 17602. At the meeting, a presentation was prepared (Attachment 2) which included the major components of the CAPER, including the required data contained in IDIS reports PR23, PR06 PR26, PR03, PR83, and PR84. A hard copy of the CAPER was also available for view at the meeting, and advisory of how to view the CAPER at future times was prepared for presentation. There were no citizens in attendance at the Public Meeting.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No.

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

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# CR-60 - ESG 91.520(g) (ESG Recipients only)

## ESG Supplement to the CAPER in *e-snaps*

### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

Recipient Name	LANCASTER
Organizational DUNS Number	010569457
EIN/TIN Number	236001904
Identify the Field Office	PHILADELPHIA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

##### ESG Contact Name

Prefix	
First Name	Kari
Middle Name	
Last Name	Shrom
Suffix	
Title	Senior Grants Administrator

##### ESG Contact Address

Street Address 1	120 N. Duke Street
Street Address 2	
City	Lancaster
State	PA
ZIP Code	17602
Phone Number	717-291-4743
Extension	
Fax Number	
Email Address	kshrom@cityoflancasterpa.com

##### ESG Secondary Contact

Prefix	
First Name	
Last Name	
Suffix	
Title	
Phone Number	
Extension	
Email Address	

#### 2. Reporting Period—All Recipients Complete

**Program Year Start Date** 01/01/2014  
**Program Year End Date** 12/31/2014

**Subrecipient or Contractor Name:** LANCASTER

**City:** Lancaster

**State:** PA

**Zip Code:** 17602, 2825

**DUNS Number:** 010569457

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Unit of Government

**ESG Subgrant or Contract Award Amount:** 9497

**Subrecipient or Contractor Name:** Community Action Program

**City:** Lancaster

**State:** PA

**Zip Code:** 17603, 5621

**DUNS Number:** 072833023

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 68526

**Subrecipient or Contractor Name:** Tabor Community Services

**City:** Lancaster

**State:** PA

**Zip Code:** 17602, 5013

**DUNS Number:** 144089000

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 48616

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	3
Children	7
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 8 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	40
Children	35
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 9 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	89
Children	100
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 10 – Shelter Information

**4d. Street Outreach**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 11 – Household Information for Street Outreach**

**4e. Totals for all Persons Served with ESG**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	132
Children	142
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 12 – Household Information for Persons Served with ESG**

**5. Gender—Complete for All Activities**

	<b>Total</b>
Male	108
Female	166
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 13 – Gender Information**

**6. Age—Complete for All Activities**

	<b>Total</b>
Under 18	142
18-24	29
25 and over	103
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 14 – Age Information**

**7. Special Populations Served—Complete for All Activities**

**Number of Persons in Households**

<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans	2			2
Victims of Domestic Violence	57			57
Elderly	2			2
HIV/AIDS	2			2
Chronically Homeless	1			1
<b>Persons with Disabilities:</b>				
Severely Mentally Ill	25	1	3	21
Chronic Substance Abuse	8			8
Other Disability	8		1	7
Total (unduplicated if possible)	88	1	4	83

**Table 15 – Special Population Served**

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 10. Shelter Utilization

Number of New Units – Rehabbed	0
Number of New Units – Conversion	0
Total Number of bed - nights available	15870
Total Number of bed - nights provided	11921
Capacity Utilization	75%

Table 16 – Shelter Capacity

### 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

1. HMIS data is 100% accurate by the 15th of every month: All subrecipients have met this goal.
2. 70% of exits to permanent housing: Overall, this goal is being met, however, two individual subrecipient projects are below the 70% goal and will continue to work toward meeting this goal.
3. 77% of clients who moved into permanent housing remain for at least 7 months: This goal is being met.
4. Less than 5% of exits in HMIS are "don't know, refused, other, missing, or unknown" – 14% of exits in HMIS are "don't know, refused, other, missing, or unknown." Subrecipients and the CoC are working to decrease this number
5. 70% of all exits do not return to homelessness within 12 months: This goal is being met, overall, the City's ESG funded programs, only 6% return to homelessness within 12 months.

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			4771
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
<b>Subtotal Homelessness Prevention</b>			4771

Table 17 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance			\$4714
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			\$24797
Expenditures for Housing Relocation & Stabilization Services - Services			\$10439
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
<b>Subtotal Rapid Re-Housing</b>			\$39950

Table 18 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Essential Services			
Operations			\$35140
Renovation			
Major Rehab			
Conversion			
<b>Subtotal</b>			\$35140

Table 19 – ESG Expenditures for Emergency Shelter

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Street Outreach			
HMIS			
Administration			\$6239

Table 20 - Other Grant Expenditures

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2012	2013	2014
			\$86100

Table 21 - Total ESG Funds Expended

**11f. Match Source**

	2012	2013	2014
Other Non-ESG HUD Funds			\$16527
Other Federal Funds			\$38328
State Government			
Local Government			
Private Funds			\$58177
Other			
Fees			
Program Income			
<b>Total Match Amount</b>			<b>\$113032</b>

Table 22 - Other Funds Expended on Eligible ESG Activities

**11g. Total**

Total Amount of Funds Expended on ESG Activities	2012	2013	2014
			\$199132

Table 23 - Total Amount of Funds Expended on ESG Activities